### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

2021 **Open to Public** Inspection

<u>A</u>	For the	e 2021 calend	dar year, or tax year beginning ${ m Apr}1$ , 2021, and endir	ng Mar	: 31	, <b>20</b> 22								
в	Check if	f applicable:	C Name of organization CENTER FOR CLIMATE AND ENERGY SOLU	UTIONS INC	D Empl	oyer identification number								
	Address	change	Doing business as C2ES	[	54-1	892252								
	Name c	hange	Room/suite	E Telephone number										
	Initial re	turn	3100 CLARENDON BLVD	800	(703)516-4146									
	Final retu	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code											
	Amende	ed return	ARLINGTON, VA 22201			receipts \$7,333,825.								
	Applicat	tion pending	F Name and address of principal officer:			or subordinates? 🗌 Yes 🔀 No								
			NATHANIEL KEOHANE, 3100 CLARENDON BLVD, SUITE 800, ARLINGTON, VA 22											
<u> </u>		mpt status:	X       501(c)(3)       501(c) (       ) ◀ (insert no.)       4947(a)(1) or       527	If "No," att	tach a li	st. See instructions.								
J			://www.c2es.org/	H(c) Group exe										
-		organization: 🗙	Corporation ☐ Trust ☐ Association ☐ Other ► L Year of form	ation: 1998	M State	of legal domicile: DE								
P	art I	Summa												
	1		cribe the organization's mission or most significant activities: $\underline{\mathtt{TO}}$ ADV											
ЭС		GREENHOU	SE GAS EMISSIONS, PROMOTE CLEAN ENERGY, AND STRENGTH	IEN RESILIENC	E TO	CLIMATE IMPACTS.								
Activities & Governance														
vel	2		box $\blacktriangleright$ if the organization discontinued its operations or disposed		1 1									
ğ	3		voting members of the governing body (Part VI, line 1a)		3	14								
ې د	4		independent voting members of the governing body (Part VI, line 1b	-	4	13								
<i>i</i> itie	5				5	32								
cţi	6		ber of volunteers (estimate if necessary)		6	0								
◄	7a			7a	0.									
	b	Net unrelat	ed business taxable income from Form 990-T, Part I, line 11		7b	0.								
	0	Contributio	and grants (Part VIII, line 1b)	Prior Year	140	Current Year								
Revenue	8		ons and grants (Part VIII, line 1h)	2,866,1		6,629,081.								
ver	10	-	ervice revenue (Part VIII, line 2g)	13,0	304.	<u>624,083.</u> 1,263.								
В	11		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	78,7		79,398.								
	12		ue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,967,2		7,333,825.								
	13		I similar amounts paid (Part IX, column (A), lines 1–3)	500,6		1,217,000.								
	14		aid to or for members (Part IX, column (A), line 4)	500,0	0.	1,217,000.								
6	15		her compensation, employee benefits (Part IX, column (A), lines 5–10)	2,724,5		3,113,751.								
Ise	16a		al fundraising fees (Part IX, column (A), line 11e)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	571157751								
Expenses	b		aising expenses (Part IX, column (D), line 25) ► 292,063.											
й	17		enses (Part IX, column (A), lines 11a–11d, 11f–24e)	841,7	776.	1,508,470.								
	18	-	nses. Add lines 13–17 (must equal Part IX, column (A), line 25)	4,066,9		5,839,221.								
	19	•	ess expenses. Subtract line 18 from line 12	-1,099,7										
r ši	-	-	·	Beginning of Currer		End of Year								
Net Assets or Fund Balances	20	Total asset	s (Part X, line 16)	5,506,6	560.	5,750,641.								
t As: d Ba	21	Total liabili	ties (Part X, line 26)	5,208,4		2,117,050.								
P R	22	Net assets	or fund balances. Subtract line 21 from line 20	298,2		3,633,591.								
Pa	art II	Signatu	re Block											
_														

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

	Naflal O. Kele		8	/1/2023					
Sign	Signature of officer		Date	e					
Here	NATHANIEL KEOHANE, PRESIDENT								
	Type or print name and title				-				
Paid	Print/Type preparer's name	Preparer's signature	Date	Check if	PTIN				
Preparer	BENJAMIN M YUST, CPA	2001 Mar	7/24/23	self-employed	P00847883				
Use Only	Firm's name  ANDERSON, DAVIS	& ASSOCIATES, CPA, PA	Firm'	s EIN ► 52-1	861549				
	Firm's address ► 1406 B SOUTH CRAI	N HWY, STE 204, GLEN BURNIE,	MD 21061 Phon	eno. (410)7	766-2645				
May the IRS	discuss this return with the preparer s	shown above? See instructions			🛛 Yes 🗌 No				
For Daporwo	rk Reduction Act Nation, see the congra	to instructions BAA	DEV 07/25/22 DDO		Earm 990 (2021)				

For Paperwork Reduction Act Notice, see the separate instructions. BAA

	0 (2021) Page 2						
art	$\sim$ i						
1	Check if Schedule O contains a response or note to any line in this Part III						
I	TO ADVANCE STRONG POLICY AND ACTION TO REDUCE						
	GREENHOUSE GAS EMISSIONS, PROMOTE CLEAN ENERGY, AND STRENGTHEN RESILIENCE TO CLIMATE IMPACTS.						
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?						
	If "Yes," describe these new services on Schedule O.						
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?						
	If "Yes," describe these changes on Schedule O.						
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.						
4a	(Code: ) (Expenses \$ 636,247. including grants of \$ 438.) (Revenue \$ 624,383.)						
	DOMESTIC POLICY: BUILDING BACK BETTER FOR THE LOW-CARBON FUTURE BRINGING TOGETHER MORE THAN FOUR DOZEN COMPANIES THROUGH OUR CLIMATE INNOVATION 2050 PROJECT, C2ES WORKED TO PURSUE PATHWAYS TO DECARBONIZE THE U.S. ECONOMY BY MIDCENTURY. WITH INPUT AND ENGAGEMENT FROM C2ES BUSINESS ENVIRONMENTAL LEADERSHIP COUNCIL (BELC) MEMBERS AND OTHER LEADING COMPANIES, C2ES SHAPED THE DEBATE IN WASHINGTON, D.C., AND CONTRIBUTED TO THE DEVELOPMENT OF CLIMATE PROVISIONS IN THE INFRASTRUCTURE INVESTMENT AND JOBS ACT AND THE BUILD BACK BETTER FRAMEWORK: O BUILDING ON A SERIES OF DISCUSSIONS WITH COMPANIES THAT BEGAN IN FALL 2020, IN JULY 2021 C2ES ORGANIZED 41 COMPANIES URGING CONGRESS TO ACT IN SUPPORT OF NET-ZERO INFRASTRUCTURE INVESTMENT. O IN FEBRUARY 2022, C2ES ORGANIZED A BUSINESS LETTER SIGNED BY MANY BELC MEMBERS TO CONGRESSIONAL LEADERSHIP CALLING FOR CONGRESS TO "PASS HISTORIC INVESTMENT IN CLIMATE AND CLEAN ENERGY." O C2ES HOSTED A SERIES OF REGIONAL ROUNDTABLES WITH LOCAL, STATE, AND FEDERAL STAKEHOLDERS IN WEST VIRGINIA, PHOENIX, SALT LAKE CITY, AND DETROTI See Part III, Ln 4a statement						
4b	(Code:) (Expenses \$ 2,192,164. including grants of \$ 977,848. ) (Revenue \$)						
	INTERNATIONAL POLICY: DELIVERING ON GLOBAL AMBITION AT COP26:						
	C2ES CONTINUED TO CONVENE CLIMATE NEGOTIATORS IN 2021 AS THE UNITED STATES AIMED TO MAKE UP FOR LOST TIME ON GLOBAL AMBITION. O AFTER THE PANDEMIC POSTPONED A 2020 CONVENING, NEGOTIATORS WERE FACED WITH THE TASKS OF COMPLETING THE PARIS "RULEBOOK" AND ARTICLE 6, ENCOURAGING GREATER AMBITION, REDIRECTING EMPHASIS TO IMPLEMENTATION AND DELIVERY ON PLEDGES. C2ES PRECEDED COP26 IN GLASGOW WITH A NEGOTIATOR WORKSHOP IN MILAN TO LAY THE GROUNDWORK FOR SUCCESS. O C2ES HOSTED CONVERSATIONS ON THE GROUND IN GLASGOW AIMED AT AMBITION BEYOND COP26 AND THE GLOBAL STOCKTAKE AND ON BUSINESS LEADERSHIP TO TRANSFORM OUR BUSINESS COUNCIL MEMBERS' VOLUNTARY PLEDGES INTO CLIMATE PROGRESS. O C2ES BECAME A MEMBER OF THE EXECUTIVE SECRETARIAT AND A DRIVING FORCE BEHIND OF THE INTEGRITY COUNCIL FOF THE VOLUNTARY CARBON MARKET, WHICH IS ESTABLISHING A THRESHOLD STANDARD OF QUALITY FOR CARBON CREDITS TO PROVIDE BUYERS WITH ASSURANCE OF HIGH-QUALITY CREDITS.						
4c	(Code: ) (Expenses \$ 2,211,720. including grants of \$ 238,714. ) (Revenue \$ 0.)						
	ELEVATING OPPORTUNITIES FOR BUSINESS LEADERS TO ENGAGE: PEER-TO-PEER SHARING IS A CRITICAL BELC FUNCTION, AND C2ES CONTINUED TO HOST WORKSHOPS AND WEBINARS ON TOPICS ON EMERGING AND KEY ISSUES BELC MEMBERS AND OTHER COMPANIES ARE FACING. 0 C2ES CO-HOSTED A VIRTUAL CLIMATE LEADERSHIP CONFERENCE HIGHLIGHTING COMMITMENTS AND OPPORTUNITIES FOR BUSINESSES TO DECARBONIZE ACROSS ALL SECTORS OF THE US ECONOMY, IN ADDITION TO TOPICS SUCH AS TRANSPARENCY IN REPORTING CLIMATE RISK AND BUILDING RESILIENCE, IMPROVING INFRASTRUCTURE AND TRANSFORMING TRANSPORTATION AND THE BUILT ENVIRONMENT. 0 WE HOSTED WEBINARS ON FEDERAL DEMAND FOR LOW-CARBON PRODUCTS, HIGHLIGHTING HOW COMPANIES						
	USE THESE STRATEGIES AND OTHERS TO MEET THEIR NET ZERO EMISSIONS GOALS. O C2ES HELD TWO INTERNAL DIALOGUES WITH POWER SECTOR MEMBERS AND CONTINUED TO DEVELOP INSIGHTS FOR COMPANIES ON CLIMATE JUSTICE AND EFFORTS TO ENSURE GREATER DIVERSITY, EQUITY, AND INCLUSION.						
	O C2ES HELD TWO INTERNAL DIALOGUES WITH POWER SECTOR MEMBERS AND CONTINUED TO DEVELOP INSIGHTS FOR COMPANIES ON CLIMATE JUSTICE AND EFFORTS TO ENSURE GREATER DIVERSITY, EQUITY, AND INCLUSION.						
4d	O C2ES HELD TWO INTERNAL DIALOGUES WITH POWER SECTOR MEMBERS AND CONTINUED TO DEVELOP INSIGHTS						

Form 99	0 (2021)		F	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		×
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	×	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		×
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		×
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	×	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	×	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	×	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		×
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a b	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a	×	
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	×	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	115	×	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		×
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		×
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		×
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	×	

Form 99	90 (2021)		I	Page <b>4</b>			
Part	V Checklist of Required Schedules (continued)						
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		×			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated						
24a	employees? If "Yes," complete Schedule J	23	×	<u> </u>			
24a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		×			
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b					
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?						
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d					
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×			
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .	25b		×			
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×			
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these						
	persons? If "Yes," complete Schedule L, Part III	27		×			
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):						
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		×			
b C	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28b 28c		×			
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	×				
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		×			
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31 32		×			
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .	33		×			
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	33		×			
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		×			
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b					
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		×			
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×			
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	×				
Part							
		• •	Yes	No			
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 32						
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable <b>1b</b> 0						
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	×				

	0 (2021)			Page <b>5</b>
Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 32			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	×	
-	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		×
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		×
b	If "Yes," enter the name of the foreign country ►			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		×
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		×
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50 50		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	50		
eu	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		×
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	- u		
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	×	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	×	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		×
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		×
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the	7h		
0	sponsoring organizations maintaining donor advised runds. Did a donor advised rund maintained by the	8		
9	Sponsoring organizations maintaining donor advised funds.	0		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . <b>10b</b>			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
с	the organization is licensed to issue qualified health plans       13b         Enter the amount of reserves on hand       13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		×
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
-	excess parachute payment(s) during the year?	15		×
	If "Yes," see the instructions and file Form 4720, Schedule N.	-		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		×
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

	Page <b>6</b>
Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, a	nd for a "No"
response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Se	e instructions.
Check if Schodule O contains a response or note to any line in this Part VI	

	Check if Schedule O contains a response or note to any line in this Part VI			×				
Secti	on A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 14 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	-						
	committee, explain on Schedule O.							
b 2	Enter the number of voting members included on line 1a, above, who are independent . <b>1b</b> 13 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		×				
3								
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		×				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		×				
6	Did the organization have members or stockholders?	6		×				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint							
	one or more members of the governing body?	7a		×				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		×				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:							
а	The governing body?	8a	×					
b	Each committee with authority to act on behalf of the governing body?	8b	×					
9	9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at							
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		×				
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	,					
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		×				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×					
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	×					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	×					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.	12c	×					
13	Did the organization have a written whistleblower policy?	13 14	××					
14	<b>o</b>							
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	×					
b	Other officers or key employees of the organization	15b		×				

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

#### Section C. Disclosure

- List the states with which a copy of this Form 990 is required to be filed ► VA 17
- Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
  - X Own website × Another's website X Upon request Other (explain on Schedule O)
- Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records > JAMES-CHRISTOPHER MILLER, 3100 CALRENDON BLVD, SUITE 800, ARLINGTON, VA 22201 (703)516-4146

16a

16b

×

Part VI

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)				ition			(D)	(E)	(F)
Name and title	Average	(do not check more than one box, unless person is both an						Reportable	Reportable	Estimated amount
	hours	officer and a director/trustee) compensation							compensation	of other
	per week (list any	Individual trustee or director	Ins	ç	Кe	en Hig	Fo	from the organization (W-2/	from related organizations (W-2/	compensation from the
	hours for	dire	titu	Officer	Key employee	ghes	Former	1099-MISC/	1099-MISC/	organization and
	related organizations	ual .	tiona		nplo	/ee		1099-NEC)	1099-NEC)	related organizations
	below	trus	altr		yee	mpe				
	dotted line)	tee	Institutional trustee			Highest compensated employee				
			Û			ted				
(1) ROBERT PERCIASEPE	37.50									
PRESIDENT - PART-YEAR		×		×				224,674.	0.	9,191.
(2) NATHANIEL KEOHANE	37.50									
PRESIDENT - PART-YEAR		×		×				170,194.	0.	20,606.
(3) KAVEH GUILANPOUR	37.50									
VICE PRESIDENT FOR INTERNATIONAL STRATEGIES					×			181,444.	0.	7,058.
(4) BRADLEY TOWNSEND	37.50									
DIRECTOR OF STRATEGIC INITIATIVES						×		134,550.	0.	34,027.
(5) JOHN A GERLACH	37.50									
VICE PRESIDENT OF COMMUNICATIONS						×		142,568.	0.	21,631.
(6) BRIAN KELLY	37.50									
CFO				×				152,252.	0.	7,384.
(7) VERENA RADULOVIC	37.50									
VICE PRESIDENT FOR BUSINESS ENGAGEMENT						×		142,540.	0.	16,220.
(8) AMY BAILEY	37.50									
DIRECTOR OF CLIMATE RESILIENCE AND SUSTAINABILITY						×		108,093.	0.	24,209.
(9) DOUGLAS VINE	37.50									
DIRECTOR OF ENERGY ANALYSIS						×		114,237.	0.	15,379.
(10) THEODORE ROOSEVELT, IV	1.00									
CHAIR		×		×				0.	0.	0.
(11) LESLIE CAROTHERS	1.00	×								<u>^</u>
DIRECTOR		<b>^</b>						0.	0.	0.
(12) TRAMMELL CROW	1.00	×								0
DIRECTOR	1	<b>^</b>						0.	0.	0.
(13) DAVID HONE	1.00	×								
DIRECTOR	1.00							0.	0.	0.
(14) ANN KLEE	1.00	×								
DIRECTOR								0.	0.	0.

Part VII Section A. Officers, Directors	, Trustees,	Key I	Emj	ploy	yee	s, and	d H	lighest Compe	ensated Emplo	yees (continued)
				(0	C)					
(A)	(B)	Position				(D)	(E)	(F)		
Name and title	Average	(do not check more than one box, unless person is both ar						Reportable	Reportable	Estimated amount
	hours	officer and a director/trustee)						compensation	compensation	of other
	per week (list any	or Inc	Ing	Q	20	en Hig	Fo	from the	from related organizations (W-2/	compensation from the
	hours for	dire	stitu	Officer	ý er	ghes	Former	1099-MISC/	1099-MISC/	organization and
	related	Individual t or director	tion	)	nplo	st cc yee	÷	1099-NEC)	1099-NEC)	related organizations
	organizations below	Individual trustee or director	al tr		Key employee	mp				
	dotted line)	tee	Institutional trustee			Highest compensated employee				
			Т.			ated				
(15) FRANK LOY	1.00									
DIRECTOR		×						0.	0.	0.
(16) ROGER MARTELLA	1.00									
DIRECTOR		×						0.	0.	0.
(17) JIM MCGINNIS	1.00									
DIRECTOR		×						0.	0.	0.
(18) MAUREEN RAYMO	1.00									
DIRECTOR		×						0.	0.	0.
(19) JOHN SCHMITZ	1.00									
DIRECTOR		×						0.	0.	0.
(20) MIKE TWOMEY	1.00	×								<u>^</u>
DIRECTOR	1 0 0	^						0.	0.	0.
(21) JEFF WILLIAMS DIRECTOR	1.00	×						0.	0.	0.
(22)								0.	0.	0.
(22)										
(23)										
<u></u>										
(24)										
(25)										
1b Subtotal		• •	·	•	• •	!		1,370,552.	0.	155,705.
c Total from continuation sheets to Pa			·	•	• •	!				
d Total (add lines 1b and 1c)							<u> </u>	1,370,552.	0.	155,705.
2 Total number of individuals (including b reportable compensation from the orga		i to tr	iose	e list		above 9	) w	no received mor	e than \$100,000	OT
										Yes No
3 Did the organization list any former										
employee on line 1a? If "Yes," complete										3 ×
4 For any individual listed on line 1a, is t										
organization and related organization	•							•	aule J for such	
										4 ×
5 Did any person listed on line 1a receive	or accrue co						un	related organizat	tion or individual	

#### for services rendered to the organization? *If "Yes," complete Schedule J for such person* Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
2		those listed above) who	
	received more than \$100,000 of compensation from the organization ►	0	

×

5

Part VIII Statement of Revenue

Part	: VIII	Statement of Revenue Check if Schedule O contains a response or note to a	ny line in this P	art VIII		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
Contributions, Gifts, Grants, and Other Similar Amounts	1a b c d e	Federated campaigns1aMembership dues1Fundraising events1Fundraising events1Related organizations1Government grants (contributions)All other contributions, gifts, grants,				
Contribution and Other S	g h	and similar amounts not included above $1f 4,751,073$ Noncash contributions included in lines 1a–1f				
		Business Code				
Program Service Revenue	2a	SPONSORSHIP 900099	624,083.	624,083.	0.	0.
er v	b					
Jram Ser Revenue	С					
ran ?ev	d					
ро Ц	e					
ā	f	All other program service revenue <b>Total.</b> Add lines 2a–2f	624 002			
	9 3	Total. Add lines 2a–2f	624,083.			
		other similar amounts)	1,263.	0.	0.	1,263.
	4	Income from investment of tax-exempt bond proceeds	1,203.	0.		1,203.
	5	Royalties				
	-	(i) Real (ii) Personal				
	6a	Gross rents 6a 79,098.	-			
	b	Less: rental expenses <b>6b</b> 0.	-			
	с	Rental income or (loss) 6c 79,098.				
	d	Net rental income or (loss)	79,098.	0.	0.	79,098.
	7a	Gross amount from (i) Securities (ii) Other				
		sales of assets				
		other than inventory 7a	_			
ue	b	Less: cost or other basis				
evenue		and sales expenses . 7b	_			
		Gain or (loss) 7c				
er		Net gain or (loss)				
Other <b>R</b>	8a	Gross income from fundraising events (not including \$				
	b	Less: direct expenses 8b	-			
	с	Net income or (loss) from fundraising events				
	9a	Gross income from gaming				
		activities. See Part IV, line 19 . 9a				
	b	Less: direct expenses 9b				
	С	Net income or (loss) from gaming activities ►				
	10a					
		returns and allowances 10a	_			
	b	Less: cost of goods sold 10b				
	С	Net income or (loss) from sales of inventory				
Miscellaneous Revenue		Business Code           MISCELLANEOUS INCOME         900099	300.	300.	0.	0.
en	b					
scellaneo Revenue	c					
Mis	d	All other revenue	200			
	10	Total. Add lines 11a-11d		624 202		00.261
	12	Total revenue. See instructions	7,333,825.	624,383.	0.	80,361.

	<b>IX</b> Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must compl	ate all columns All	other organizations	must complete colum	$n(\Lambda)$
Sectio	Check if Schedule O contains a response				
	ot include amounts reported on lines 6b, 7b,	(A) Total expenses	(B) Program service	(C) Management and	••••••••••••••••••••••••••••••••••••••
	o, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	622,000.	622,000.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	595,000.	595,000.		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	805,896.	495,327.	177,617.	132,952
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .				
7	Other salaries and wages	1,848,322.	1,699,370.	58,376.	90,576.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)			4	0 000
9	Other employee benefits	72,773.	65,753. 187,041.	4,820.	2,200.
10		172,224.	139,416.	20,365.	12,443
11	Fees for services (nonemployees):				
а	Management				
b	Legal	9,286.	0.	9,286.	0
c	Accounting	28,676.	3,073.	25,329.	274
d	Lobbying				
e f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.) .	460,529.	359,571.	99,476.	1,482
12	Advertising and promotion	65,058.	57,043.	5,413.	2,602
13	Office expenses	31,451.	25,936.	3,852.	1,663
14	Information technology	49,826.	41,247.	5,148.	3,431
15 16		245 402	270 667	40.052	24.062
10 17	Occupancy	345,482.	279,667. 20,236.	40,853.	24,962 3,606
18	Payments of travel or entertainment expenses	41,230.	207230.	17,350.	5,000
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	78,518.	77,753.	764.	1
20	Interest				
21	Payments to affiliates	22.252	10.005	2 (12	1 (15
22 23	Depreciation, depletion, and amortization	22,353. 9,779.	18,095. 2,804.	2,643.	1,615 250
23 24	Other expenses. Itemize expenses not covered	9,119.	2,004.	0,725.	2.30
27	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	COST SHARING	266,640.	266,640.	0.	0.
b	OTHER EXPENSES	80,688.	67,175.	10,373.	3,140
С	PRINTING AND REPRODUCTION	16,604.	15,238.	848.	518.
d	POSTAGE AND DELIVERY	2,342.	1,746.	329.	267.
e	All other expenses	E 020 001	E 040 101	F 0 7 0 0 7	202 252
25 26	<b>Total functional expenses.</b> Add lines 1 through 24e <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and	5,839,221.	5,040,131.	507,027.	292,063.
	fundraising solicitation. Check here ► □ if following SOP 98-2 (ASC 958-720)				Farmer 000 (0001

Form 990 (2021)

	990 (20	,			Page <b>11</b>
Pa	art X	Balance Sheet Check if Schedule O contains a response or note to any line in this Pa	rt V		
		Check in Schedule O contains a response of hote to any line in this Pa	rt X		∟ (B) End of year
	1	Cash-non-interest-bearing	98,312.	1	384,658.
	2	Savings and temporary cash investments	3,484,652.	2	4,088,005.
	3	Pledges and grants receivable, net	1,390,329.	3	122,184.
	4	Accounts receivable, net	212,616.	4	437,019.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		_	·
	6	Loans and other receivables from other disgualified persons (as defined		5	
	0	under section $4958(f)(1)$ ), and persons described in section $4958(c)(3)(B)$ .		6	
ts	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Š,	9	Prepaid expenses and deferred charges	107,550.	9	127,573.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 136,959.			
	b	Less: accumulated depreciation <b>10b</b> 64,416.	71,850.	10c	72,543.
	11	Investments-publicly traded securities	0.	11	13,405.
	12	Investments-other securities. See Part IV, line 11		12	
	13	Investments-program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	141,351.	15	505,254.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	5,506,660.	16	5,750,641.
	17	Accounts payable and accrued expenses	295,258.	17	382,902.
	18	Grants payable		18	
	19	Deferred revenue	4,082,668.	19	1,296,971.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
abi		controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties	401,596.	24	0.
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D			
	•••		428,880.	25	437,177.
$ \rightarrow $	26	Total liabilities. Add lines 17 through 25	5,208,402.	26	2,117,050.
nces		Organizations that follow FASB ASC 958, check here ► 🔀 and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions	3,268.	27	2,486,283.
ä	28	Net assets with donor restrictions	294,990.	28	1,147,308.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33.			
P	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
ĭ A	32	Total net assets or fund balances	298,258.	32	3,633,591.
a)	33	Total liabilities and net assets/fund balances	5,506,660.	33	5,750,641.

REV 07/25/22 PRO

Form **990** (2021)

Form 99	90 (2021)			Pa	ge <b>12</b>
Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				×
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,3	33,8	25.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,8	39,2	21.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,4	94,6	04.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2	98 <b>,</b> 2	58.
5	Net unrealized gains (losses) on investments	5		-8,4	75.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8		64 <b>,</b> 5	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-	15,3	33.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	3,6	33 <b>,</b> 5	91.
Part	XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII		• •		
-				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex	nlain an			
	Schedule O.	piain on			
0-			0-		~
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were con		2a		×
	reviewed on a separate basis, consolidated basis, or both:	iplied of			
h	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant?		2b	×	
b	Were the organization's financial statements audited by an independent accountant?	ted on a	20	~	
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersight of			
Ŭ	the audit, review, or compilation of its financial statements and selection of an independent accounta		2c	x	
	If the organization changed either its oversight process or selection process during the tax year, ex		20	~	
	Schedule O.	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in the			
	Single Audit Act and OMB Circular A-133?		3a		×
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lergo the			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		3b		
				000	(2021)

REV 07/25/22 PRO

Form **990** (2021)

#### Additional information from your Form 990: Return of Organization Exempt from Income Tax

#### Form 990: Return of Organization Exempt from Income Tax Form 990, Page 2, Part III, Line 4a (continued)

**Continuation Statement** 

Description
TO ELEVATE THE PERSPECTIVES OF A DIVERSE SET OF STAKEHOLDERS DEEPLY EMBEDDED IN THEIR COMMUNITIES, WITH A FOCUS ON ALIGNING CLIMATE AND ECONOMIC DEVELOPMENT OBJECTIVES.
O WE ALSO DEVELOPED A SERIES OF "CLOSER LOOK" BRIEFS, FOCUSED ON KEY TECHNOLOGIES, POLICY INSTRUMENTS, AND KEY CROSS-SECTORAL
CHALLENGES ASSOCIATED WITH REACHING NET-ZERO, INCLUDING POWER SECTOR INFRASTRUCTURE, CARBON DIOXIDE REMOVAL, GREEN BANKS, DIGITALIZATION AND CLEAN THERMAL HEAT.
C2ES ALSO HOSTED A SERIES OF SUCCESSFUL, WELL-ATTENDED WEBINARS, INCLUDING AN EVENT HIGHLIGHTING BUSINESS ACTION FOR THE
U.SLED LEADERS SUMMIT ON CLIMATE, A CLIMATE WEEK NYC VIRTUAL PRESENTATION ON CARBON REMOVAL'S ROLE IN REACHING NET-
ZERO, A DEEP DIVE INTO THE POSSIBILITIES OF A NATIONAL CLIMATE BANK, AND ADDITIONAL WEBINARS FOCUSED ON TIMELY CLIMATE CONVERSATIONS.
DRIVING THE CONVERSATION ON CARBON PRICING: C2ES IS SUPPORTING THE NATIONAL CONVERSATION ON ESTABLISHING AN
ECONOMYWIDE PRICE ON CARBON POLLUTION, CONTINUING TO COLLABORATE WITH THE CEO CLIMATE DIALOGUE AND THE SEVERAL BELC
MEMBERS PARTICIPATING. C2ES HAS ALSO PARTNERED WITH THE PRICING CARBON INITIATIVE FOR A SERIES OF "FIRESIDE CHATS," WHICH
FEATURED SENATOR SHELDON WHITEHOUSE OF RHODE ISLAND AND CONGRESSMAN SCOTT PETERS OF CALIFORNIA.
BUILDING RESILIENCE: C2ES IS ENGAGING THE INSIGHTS AND PERSPECTIVES OF BUSINESS LEADERS TO STRENGTHEN THE ECONOMIC
COMPETITIVENESS AND CLIMATE RESILIENCE OF THE COMMUNITIES WHERE THEY OPERATE AND NATIONALLY.
O WE PUBLISHED RESEARCH AND CONDUCTED WORKSHOPS ON SOUND RESILIENCE POLICY, RESULTING IN OUR RECOMMENDATIONS FOR A FEDERAL POLICY ACTION PLAN TO ACCELERATE COMMUNITY RESILIENCE.
O THE C2ES FORESIGHT IS 20/20 PROJECT CONDUCTED A STUDY OF CURRENT PRACTICES PERTAINING TO CLIMATE-RELATED SCENARIO ANALYSIS, WORKING WITH COMPANIES ON ASSESSING THE RISKS THAT CLIMATE CHANGE POSES TO THEIR
OPERATIONS AND BUSINESS MODELS. PUBLISHED EARLY IN 2022, OUR ONLINE PHYSICAL RISK TOOLKIT, DESIGNED TO HELP COMPANIES UNDERSTAND THE DATA AND INFORMATION AVAILABLE TO ASSESS THEIR PHYSICAL CLIMATE RISK, WAS FEATURED ON THE EPA'S ONLINE RESOURCE ON REPORTING CORPORATE CLIMATE RISK.

SCHEDULE	Α
(Farma 000)	

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

OMB No. 1545-0047

(Form	990)	

(E) Total Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

2021 Open to Public Inspection

Name	of th	ne organization					Employer identification	number
-	NTER FOR CLIMATE AND ENERGY SOLUTIONS INC 54-1892252							
_	Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.							
The c 1 2 3 4	3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).							
5		An organization operated for t section 170(b)(1)(A)(iv). (Com	the benefit of a	college or university	owned o	r operate	ed by a government	al unit described in
6 7	X	A federal, state, or local govern An organization that normally described in <b>section 170(b)(1)</b>	receives a subs	tantial part of its sup				the general public
8		A community trust described in	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)			
9		An agricultural research organi or university or a non-land-gra university:	nt college of agr	iculture (see instructio	ons). Ente	r the nan	ne, city, and state of	the college or
10		An organization that normally r receipts from activities related support from gross investment acquired by the organization a	to its exempt fun t income and unit fter June 30, 197	nctions, subject to ce related business taxal 75. See <b>section 509(</b> a	rtain exce ble incom <b>i)(2).</b> (Cor	eptions; a le (less se nplete Pa	and (2) no more than action 511 tax) from art III.)	33 <sup>1</sup> / <sub>3</sub> % of its
		An organization organized and	•	•				
12		An organization organized and one or more publicly supported the box on lines 12a through 12	l organizations d	escribed in section 50	<b>)9(a)(1)</b> o	r section	509(a)(2). See secti	on 509(a)(3). Check
а	[	<b>Type I.</b> A supporting organ the supported organization supporting organization. Ye	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b	[	Type II. A supporting organ control or management of to organization(s). You must	the supporting o	rganization vested in	the same			
С	[	<b>Type III functionally integ</b> its supported organization(						ally integrated with,
d	[	Type III non-functionally i that is not functionally integ requirement (see instruction	grated. The organ	nization generally mus	st satisfy	a distribu	ution requirement an	
е	[	Check this box if the organ functionally integrated, or 1						e II, Type III
f		nter the number of supported o	0					
g	P	rovide the following information	about the supp	orted organization(s).				
	(i) N	Name of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))		rganization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
(A)								
(B)								
(C)								
(D)								

#### (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and 1 membership fees received. (Do not include any "unusual grants.") . . . 3,939,653. 4,613,055. 3,333,150. 4,452,764. 6,629,081. 22,967,703. Tax revenues levied for the 2 organization's benefit and either paid to or expended on its behalf . . . . The value of services or facilities 3 furnished by a governmental unit to the organization without charge . . . . Total. Add lines 1 through 3. 4 3,939,653.4,613,055.3,333,150.4,452,764.6,629,081.22,967,703. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . 5,863,923. Public support. Subtract line 5 from line 4 6 17,103,780. Section B. Total Support Calendar year (or fiscal year beginning in) ► (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 3,939,653.4,613,055.3,333,150.4,452,764.6,629,081.22,967,703. 7 Amounts from line 4 . . . . . . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . 972. 91,256. 98,970. 80,361. 65,163. 336,722. Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . **Total support.** Add lines 7 through 10 11 23,304,425. 12 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) 14 14 73.39% 15 15 73.2% 331/3% support test-2021. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 16a box and **stop here.** The organization qualifies as a publicly supported organization . . . . . . . . . . . . . . . . . X 331/3% support test-2020. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check b 17a 10%-facts-and-circumstances test-2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test-2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line h 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Schedule A (Form 990) 2021

Part II

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	<b>(e)</b> 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5.						
7a	Amounts included on lines 1, 2, and 3						
_	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
с 8	Public support. (Subtract line 7c from						
U							
Secti	on B. Total Support						
	dar year (or fiscal year beginning in) ►	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	(4) _0	(,	(0) 2010	(0, 2020	(0) = 0 = 0	(1) 1010
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
4.4	<b>First 5 years.</b> If the Form 990 is for the	orgonization	la firat accord	third fourth	or fifth tox vo	or 00 0 000	$\frac{1}{100}$
14	organization, check this box and <b>stop her</b>	•			-		
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2021 (line 8			13 column (f))		15	%
16	Public support percentage from 2020 Sch		•			16	%
	on D. Computation of Investment Inc						,,,
17	Investment income percentage for 2021 (I		-	by line 13, colu	ımn (f))	17	%
18	Investment income percentage from <b>2020</b>			-		18	%
19a	331/3% support tests-2021. If the organi					ore than 33	
	17 is not more than 331/3%, check this box a						
b	331/3% support tests-2020. If the organization	ation did not o	check a box on	line 14 or line	19a, and line 16	is more tha	
	line 18 is not more than 331/3%, check this b						
20	Private foundation. If the organization did	<u>d not check</u> a	box on line 14	, 19a, or 19b, o	check this box	and see inst	ructions 🕨 🗌

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

#### Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

#### Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

#### Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3

#### Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2a

2b

3a

3b

Yes No

Yes No

1

2

1

Yes No

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	zations	. 490
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
		<u> </u>		

Schedule A (Form 990) 2021

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

REV 07/25/22 PRO

Schedule A (Form 990) 2021

Schedu	le A (Form 990) 2021			Page <b>7</b>
Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continued)	
Sect	ion D-Distributions			Current Year
1	Amounts paid to supported organizations to accomplish		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	empt purposes of suppo	rted 2	2
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations 3	3
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required-	–provide details in <b>Part</b>	<i>VI</i> ) 5	5
6	Other distributions (describe in Part VI). See instructions.		6	
	Total annual distributions. Add lines 1 through 6.		7	,
8	Distributions to attentive supported organizations to which (provide details in <b>Part VI</b> ). See instructions.	h the organization is res	ponsive	
9	Distributable amount for 2021 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	0
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required <i>—explain in Part VI</i> ). See instructions.			
3	Excess distributions carryover, if any, to 2021			
a	From 2016			
b	From 2017			
C	From 2018			
d	From 2019			
e	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
<u>i</u>	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
C	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> <b>Part VI.</b> See instructions.			
7	<b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.			
8	Breakdown of line 7:			
а	Excess from 2017			
b	Excess from 2018			
С	Excess from 2019			
d	Excess from 2020			
e	Excess from 2021			

REV 07/25/22 PRO

Schedule A (Form 990) 2021

	SCHEDULE C Political Campaign and Lobbying Activities						OMB No. 1545-0047			
For Organizations Exempt From Income Tax Under section 501(c) and section 527							2021			
Departm Internal	Open to Public Inspection									
If the c	If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then									
		0	Complete Parts I-A and B. Do not con	•						
			on 501(c)(3)) organizations: Complete F	Parts I-A and C below	w. Do not co	mplete Part I-B.				
	0		iplete Part I-A only.		line 47 (l. e.h.		<b>M</b>			
			," on Form 990, Part IV, line 4, or For that have filed Form 5768 (election und							
		-	that have NOT filed Form 5768 (election und							
		-	," on Form 990, Part IV, line 5 (Proxy		• • •		•			
	See separate inst			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			, ,			
		), or (6) orga	nizations: Complete Part III.							
	of organization					Employer identi				
_			D ENERGY SOLUTIONS INC			54-189225				
Part	-		e organization is exempt und	-	-		-			
1		•	the organization's direct and in npaign activities."	direct political ca	impaign ac	tivities in Part I	V. See instructions for			
2		-	y expenditures. See instructions			► \$ <u></u>				
3			cal campaign activities. See instrue							
Part			e organization is exempt und	•		<b>•</b> •				
1			excise tax incurred by the organization							
2 3		-	excise tax incurred by organizatior ad a section 4955 tax, did it file For	•			. Yes No			
3 4a	Was a correcti			•			. Yes No			
b	If "Yes," descr									
Part			e organization is exempt und	er section 501(	c), except	section 501(c	)(3).			
1			ly expended by the filing organiz							
2	Enter the amo		filing organization's funds contrib	-						
3	•		vities			1120-POL,				
	line 17b					► \$				
4	•	•	file Form 1120-POL for this year				. Yes No			
5	organization m the amount of	ade payme political co	ses and employer identification nur ents. For each organization listed, ontributions received that were pro fund or a political action committe	enter the amount mptly and directly	paid from t delivered t	he filing organiza o a separate pol	ition's funds. Also enter itical organization, such			
	<b>(a)</b> Name		<b>(b)</b> Address	<b>(c)</b> EIN	filing o	unt paid from rganization's none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0			
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. REV 07/25/22 PRO BAA

Scł	nedule	C (Form 990) 2021			Page <b>2</b>						
Pa	art II	A Complete if the organization section 501(h)).	is exempt under section 501(c)(3) and filed	d Form 5768 (ele	ction under						
A	Che	heck ► ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).									
В	Che	ck 🕨 🗌 if the filing organization checke	ed box A and "limited control" provisions apply.								
		-	ving Expenditures ans amounts paid or incurred.)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals						
	1a <sup>-</sup>	Fotal lobbying expenditures to influence p	oublic opinion (grassroots lobbying)	26,629.							
	b <sup>-</sup>	Fotal lobbying expenditures to influence a	a legislative body (direct lobbying)	0.							
	c ¯	Fotal lobbying expenditures (add lines 1a	and 1b)	26,629.							
	d (	Other exempt purpose expenditures		5,812,592.							
	е	Total exempt purpose expenditures (add	lines 1c and 1d)	5,839,221.							
		obbying nontaxable amount. Enter th	ne amount from the following table in both	441,961.							
	ŀ	f the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:								
	١	lot over \$500,000	20% of the amount on line 1e.								
	C	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.								
	C	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.								
	C	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.								
	0	Over \$17,000,000	\$1,000,000.								
	g (	Grassroots nontaxable amount (enter 25%	% of line 1f)	110,490.							
	h S	Subtract line 1g from line 1a. If zero or les	s, enter -0	0.							
	i S	Subtract line 1f from line 1c. If zero or les	s, enter -0	0.							
	j I	f there is an amount other than zero o	on either line 1h or line 1i, did the organization	file Form 4720 _							

reporting section 4911 tax for this year?

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> Total				
2a	Lobbying nontaxable amount	388,072.	397,122.		441,961.	1,227,155.				
b	Lobbying ceiling amount (150% of line 2a, column (e))					1,840,733.				
с	Total lobbying expenditures	2,725.	1,661.		26,629.	31,015.				
d	Grassroots nontaxable amount	97,018.	99,281.		110,490.	306,789.				
e	Grassroots ceiling amount (150% of line 2d, column (e))					460,184.				
f	Grassroots lobbying expenditures									

REV 07/25/22 PRO

Schedule C (Form 990) 2021

No

Part	II-B Complete if the organization is exempt under section 501(c)(3) and has NOT 1 (election under section 501(h)).	iled	Form	5768		
For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed	(a	1)		(b)	
	iption of the lobbying activity.	Yes	No	Ar	nount	t
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
i	Total. Add lines 1c through 1i         . <th< td=""><td></td><td></td><td></td><td></td><td></td></th<>					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part		)(5). d	or se	ction		
	501(c)(6).	(- <i>1</i> )				
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the	prior	year?	3		
Part	<b>II-B</b> Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OF answered "Yes."				ine 3	8, is
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	of				
а	Current year		2a			
b	Carryover from last year		2b			
С	Total		2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	•	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby		-			
F	and political expenditure next year?	•	4			
5	Taxable amount of lobbying and political expenditures. See instructions	•	5			
Par		un lini		<u>+                                     </u>		
	le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro instructions); and Part II-B, line 1. Also, complete this part for any additional information.	up lis	i); Par	t II-A, II	nes 1	and

Schedule C (Form 990) 2021

Schedule C (Form 990) 2021							
Part IV	Supplemental Information (continued)	Page <b>4</b>					

	DULE D	Supplementa	al Financial Statements			OMB No. 1545-0047			
(Form	n 990)	► Complete if the org	anization answered "Yes" on Form 990,	nization answered "Yes" on Form 990, $2021$					
Denertre	ant of the Treasury		0, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Open to Public						
	ent of the Treasury Revenue Service		990 for instructions and the latest information. Inspection						
Name o	f the organization			Emplo	oyer ide	entification number			
-		IMATE AND ENERGY SOLUTIONS		54-1					
Par	-	-	sed Funds or Other Similar Fund	is or <i>l</i>	Acco	unts.			
	Comple	ete if the organization answered "	(a) Donor advised funds		(b) E	inds and other accounts			
1	Total number :	at end of year			(0) 10				
2		ue of contributions to (during year)							
3		ue of grants from (during year)							
4	Aggregate valu	ue at end of year							
5			advisors in writing that the assets he						
•			organization's exclusive legal control						
6			nd donor advisors in writing that grant t of the donor or donor advisor, or fo						
						· ·			
Par	• •	rvation Easements.							
r ar		ete if the organization answered "	Yes" on Form 990, Part IV, line 7,						
1	•	conservation easements held by the o							
			ation or education)	f a hist	torica	lly important land area			
		of natural habitat	·			historic structure			
		n of open space							
2			d a qualified conservation contributior	ו in the	e form	of a conservation			
		he last day of the tax year.				Held at the End of the Tax Year			
a		of conservation easements		•	2a				
b	-	-			2b				
c d			storic structure included in (a) c) acquired after 7/25/06, and not c		2c				
ŭ					2d				
3		-	ferred, released, extinguished, or tern	ninated	-	he organization during the			
	tax year 🕨				,	0 0			
4		tes where property subject to conserv							
5			arding the periodic monitoring, insp		, han				
		enforcement of the conservation eas			• •	· · 📋 Yes 📋 No			
6	Staff and volunt	teer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	g conse	ervatio	n easements during the year			
-			, benelling of violations, and onfouring .						
7	Amount of exp ►\$	enses incurred in monitoring, inspecting	g, handling of violations, and enforcing of	conser	vation	easements during the year			
8		nservation easement reported on line 2	(d) above satisfy the requirements of s	sectior	n 170(	h)(4)(B)(i)			
9	,	<b>S</b> 1	onservation easements in its revenue a						
			the footnote to the organization's fina	incial s	staten	ents that describes the			
	-	accounting for conservation easemer							
Part	-	•	of Art, Historical Treasures, or (	Other	Sim	lar Assets.			
10	•	ete if the organization answered "	B ASC 958, not to report in its revenu	o otot		and halanaa ahaat warka			
Id			held for public exhibition, education						
			o its financial statements that describe						
b	•		B ASC 958, to report in its revenue s						
	art, historical t	reasures, or other similar assets held	for public exhibition, education, or res						
	-	lowing amounts relating to these item							
	(i) Revenue in	cluded on Form 990, Part VIII, line 1			. 🕨	► \$			
	(ii) Assets inclu	uded in Form 990, Part X			. 🕨	► \$			
2			historical treasures, or other similar	assets	for f	inancial gain, provide the			
	-	unts required to be reported under FA	-		•	. <b>ф</b>			
a b	Assets include	ueu on Form 990, Part VIII, line 1 .		• •	. P	• ⊅ • ¢			
<u> </u>	/ saeta include	annonnoo, raitA		• •		Ψ			

Schedu	e D (Form 990) 2021								Page <b>2</b>
Part	<b>v</b>								
3	Using the organization's acquisition, collection items (check all that apply):		ther recor	ds, chec	k any of th	e follov	ving that make s	significant u	use of its
а	Public exhibition		d	Loan	or exchang	e progi	ram		
b	Scholarly research								
с	Preservation for future generations								
4	Provide a description of the organization XIII.	tion's collections	and expla	ain how t	hey further	the org	ganization's exer	npt purpos	e in Part
5	During the year, did the organization assets to be sold to raise funds rather								🗌 No
Part	IV Escrow and Custodial Arra	angements.							
	Complete if the organization 990, Part X, line 21.	answered "Yes	s" on For	m 990, F	Part IV, line	e 9, or	reported an ar	nount on I	Form
<b>1</b> a								_	🗌 No
b	If "Yes," explain the arrangement in P	art XIII and comp	lete the fo	llowing ta	able:				
		·		Ū			Α	mount	
с	Beginning balance					10	;		
d	Additions during the year					10	1		
е	Distributions during the year					16	•		
f	Ending balance					11			
2a	Did the organization include an amoun								No No
b Par	If "Yes," explain the arrangement in P Endowment Funds.	art XIII. Check he	re if the ex	cplanatio	n has been	provid	ed on Part XIII .		
Fai	Complete if the organization	answered "Ves	an For	m 990 F	Part IV line	<u>1</u> 0 د			
	Complete il the organization	(a) Current year	(b) Pric		(c) Two year		(d) Three years bac	k (e) Four y	ars back
1a	Beginning of year balance	(a) Ourrent year		Ji yeai		5 Daux	(d) Thee years bac		Sars Dack
b	Contributions								
c	Net investment earnings, gains, and								
Ŭ									
d	Grants or scholarships								
e	Other expenditures for facilities and								
	programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of t	he current vear e	nd balanc	e (line 1a	. column (a	)) held	as:		
а	Board designated or quasi-endowment	-	%	. 0	, ,	,,			
b	Permanent endowment	0/							
с	Term endowment ► %								
	The percentages on lines 2a, 2b, and	2c should equal 1	100%.						
3a	Are there endowment funds not in the	e possession of t	he organiz	zation tha	at are held	and ad	ministered for th	ne	
	organization by:							Y	es No
	(i) Unrelated organizations							3a(i)	
	(ii) Related organizations							3a(ii)	
b	If "Yes" on line 3a(ii), are the related o	rganizations listed	d as requi	red on So	chedule R?			3b	
4	Describe in Part XIII the intended uses		on's endo	wment fu	unds.				
Part									
	Complete if the organization							Part X, lir	ne 10.
	Description of property	(a) Cost or c (investr			r other basis ther)	• •	Accumulated epreciation	(d) Book	value
1a	Land		0.						0.
b	Buildings								
С	Leasehold improvements				9,532.		3,773.		5,759.
d	Equipment	·		1	27,427.		60,643.	6	5,784.
<u>e</u>	Other			, .					
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form 9	990, Part >	(, column	n (B), line 10	)c.) .	🕨	72	2,543.

#### Investments-Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . . (2) Closely held equity interests . (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments-Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) DEFERRED COMPENSATION PLAN INVESTMENTS 328,250. (2) DEPOSITS 177,004. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► . . 505,254. . . . Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) DEFERRRED RENT 108,927 (3) DEFERRED COMPENSATION PLAN OBLIGATION 328,250 (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) . ► 437,177. . . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

X

	e D (Form 990) 20				Page 4
Part		nciliation of Revenue per Audited Financial Stateme olete if the organization answered "Yes" on Form 990, P		Return	
1	Total revenue	e, gains, and other support per audited financial statements .		1	6,854,621.
2	Amounts incl	uded on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealize	d gains (losses) on investments	2a		
b	Donated serv	vices and use of facilities	2b		
С	Recoveries o	f prior year grants	2c		
d	Other (Descr	ibe in Part XIII.)	2d		
е	Add lines 2a	through <b>2d</b>		2e	
3	Subtract line	<b>2e</b> from line <b>1</b>	<sub>.</sub>	3	6,854,621.
4	Amounts inc	uded on Form 990, Part VIII, line 12, but not on line 1:			
а		xpenses not included on Form 990, Part VIII, line 7b	4a		
b		ibe in Part XIII.)	<b>4b</b> 479,204.		
С		and <b>4b</b>		4c	479,204.
5		e. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 1		5	7,333,825.
Part		nciliation of Expenses per Audited Financial Stateme		er Retu	rn.
		plete if the organization answered "Yes" on Form 990, P			
1	•	es and losses per audited financial statements		1	5,759,928.
2		uded on line 1 but not on Form 990, Part IX, line 25:	1		
а		vices and use of facilities	2a		
b	•	justments	2b		
С			2c		
d	•	ibe in Part XIII.)	2d		
е		through <b>2d</b>		2e	
3		<b>2e</b> from line <b>1</b>		3	5,759,928.
4	Amounts inc	uded on Form 990, Part IX, line 25, but not on line 1:			
а	Investment e	xpenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Descr	ibe in Part XIII.)	<b>4b</b> 79,293.		
С	Add lines 4a	and <b>4b</b>		4c	79,293.
5	Total expens	es. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line	. 18.)	5	5,839,221.
Part	KIII Supp	lemental Information.			
		ions required for Part II, lines 3, 5, and 9; Part III, lines 1a and nd 4b; and Part XII, lines 2d and 4b. Also complete this part to			
Pt X	Line 2:	The Organization qualifies as a tax-exemp	pt organization un	der	
sect	lon 501(c	)(3) of the Internal Revenue Code. As a re	esult, the Organiz	ation	
is n	ot subject	t to federal income taxes, except for taxe	es on unrelated bu	sines	s
inco	ne. There	was no significant unrelated business ind	come for the years	ende	d
Marc	n 31, 202	2 and 2021. The Organization has determine	ed that it does no	t hav	е
any 1	naterial (	inrecognized tax benefits or obligations a	as of March 31, 20	22, a	nd
beli	eves they	are no longer subject to any income tax a	examinations for t	he ye	ars
prio	to Decer	nber 31, 2018. The Organizations returns of	generally remain o	pen	
for 3	IRS and st	tate examination for three years.			
		: SUBTENANT INCOME BROKEN OUT TO RENTAL :			
		263, PPPL FORGIVENESS INCOME (GOV. GRANT)			

Par	t XIII	Supplemental Information (continued)
OF	\$300	NOT INCLUDED IN REVENUE IN AUDITED FINANCIAL STATEMENTS.
Pt	XII,	Line 4b: MISCELLANEOUS NON-OPERATING EXPENSES OF \$195 AND SUBLEASE INCOME
OF	\$79 <b>,</b>	098 NETTED WITH REVENUE ON FINANCIAL STATEMENTS.

SCHEDULE F		State	ement of	f Activitie	s Outside the Uni	ted States	. L	OMB No. 1545-0047		
(Form 990)					red "Yes" on Form 990, Part IV			2021		
Departr	nent of the Treasury			► Atta	ach to Form 990.			Open to Public		
Internal	Revenue Service		io to <i>www.ir</i> s	.gov/Form9901	for instructions and the latest	information.		Inspection		
	of the organization ER FOR CLI	א מעד אאס ד	NERCY SO	LUTTONS T	NC		Employer	identification number		
Par					the United States. Corr	plete if the orga				
		), Part IV, line								
1		ce, the grante	es' eligibility		cords to substantiate the a ts or assistance, and the s 					
2	For grantmak outside the Un		in Part V the	e organization	's procedures for monitorin	ig the use of its	grants a	nd other assistance		
3	Activities per F	Region. (The fo	llowing Part	I, line 3 table o	can be duplicated if addition	nal space is need	ded.)			
	<b>(a)</b> Regior	1	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity liste a program se describe specif service(s) in th	ervice, ic type of	(f) Total expenditures for and investments in the region		
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										
(17)										
3a b	Subtotal Total from	continuation								
с	sheets to Part <b>Totals</b> (add lin									

## Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
(1)			Europe	SUPPORT FOR ICVCM	595,000.	WIRE			
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
2	exempt 501(c)	(3) organizatio	n by the IRS, or for	sted above that are r which the grantee or c	ounsel has provid	led a section 501(c)(3	) equivalency letter	🕨	1
3	Enter total nur	mber of other c	organizations or enti-	ties				►	

Schedule F (Form 990) 2021

Part III

Part III can be duplica (a) Type of grant or assistance	<b>(b)</b> Region	(c) Number of recipients	<b>(d)</b> Amount of cash grant	(e) Manner of cash disbursement	<b>(f)</b> Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
14)							
(15)							
16)							
17)							
<b>18)</b>		REV 07/25/22 PRO					nedule F (Form 990)

## Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Page 3

chedu	le F (Form 990) 2021		Page
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	Yes	🗙 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	☐ Yes	🗙 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	🗙 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	☐ Yes	🗙 No

BAA

REV 07/25/22 PRO

Schedule F (Form 990) 2021

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Pt I Line 2: WE HAVE A GROWING NUMBER OF CONTRACTS AND SUBGRANTS OUTSIDE THE
US. AS PART OF OUR PROCUREMENT PROCEDURES, WE CHECK TO ENSURE THESE ORGANIZATIONS
AND CONSULTANTS ARE NOT LISTED ON THE US, UK, OR UN WATCH/SANCTIONS LISTS. THROUGHOUT
THE PERIOD OF PERFORMANCE OUR PROGRAM STAFF SUPERVISE THEIR WORK (E.G. OUTREACH,
PRESENTATIONS, AND DRAFTING OF PUBLICATIONS), THROUGH PERIODIC CHECK-IN CALLS
AND PLANNING MEETINGS. INVOICING AND FINANCIAL REPORT REQUIREMENTS AS WELL AS
NARRATIVE REPORTS ARE BUILT DIRECTLY INTO OUR AWARD CONTRACTS. PROJECT STAFF
REVIEW INVOICES AND FINANCIAL REPORTS TO ENSURE THEY ARE APPROPRIATE AND MEASURE
UP TO THE LEVEL OF PERFORMANCE PROVIDED DURING THE TIMEFRAME. THOSE INVOICES
AND REPORTS FEED INTO OUR REPORTING BACK TO OUR FUNDERS.

SCHEDULE I (Form 990)	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.									
Department of the Treasury Internal Revenue Service		► Go to	► Attach to www.irs.gov/Form9	o Form 990. 90 for the latest inf	ormation.		C	pen to Publ Inspection		
Name of the organization							Employer identificat			
CENTER FOR CLIMATE AND	ENERGY SOLUT	TIONS INC					54-1892252			
Part I General Information										
<ol> <li>Does the organization maint the selection criteria used to</li> <li>Describe in Part IV the organ</li> </ol>	award the grants	or assistance?						Yes 🗌 No		
Part II Grants and Other A Part IV, line 21, for a	ssistance to Do	mestic Organiz	ations and Don	nestic Governm	ents. Complete i ated if additional			es" on Form §		
<b>1</b> (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description noncash assistar		Purpose of grant or assistance		
(1) ENERGY FUTURES INITIATIVE, INC. 900 17TH STREET, NW WASHINGTON DC 20006		501C3	237,500.				131 yang 1 4 1 4 1 5 1 6 1 15	ECC, THU, END E, INCL, IZ, INFO, FOX H		
(2) ENVIRONMENTAL DEFENSE FUND										
257 PARK AVENUE SOUTH NEW YORK NY 10010 (3)	11-6107128	501C3	382,000.				DEVELOPMENT OF FRAMEW	RK FOR ACTION TO SUPPORT UNFCCC GLOBA		
(4)	-									
(5)	-									
(6)	-									
(7)	-									
(8)	-									
(9)	-									
(10)	-									
(11)	-									
(12)	-									
<ul><li>2 Enter total number of sectio</li><li>3 Enter total number of other of</li></ul>		•					· · · · • · · · · · · · · · · · · · · ·			

For Paperwork Reduction Act Notice, see the Instructions for Form 990. BAA

REV 07/25/22 PRO Schedule I (Form 990) 2021

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.								
	(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance			
1									
2									
3									
4									
5									
6									
7									
Part IV	Supplemental Information. Provide	the information r	equired in Part I, lir	ne 2; Part III, colum	n (b); and any other addit	ional information.			
			20						

SCHEDULE J		Compensation Inf	ormation	OMB No.	1545-0	047
(Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees				20	21	
Doparte	nent of the Treasury	Complete if the organization answered "Yes Attach to Form S		Open te		
Internal	Revenue Service	► Go to www.irs.gov/Form990 for instruction	ns and the latest information.	Inspe	ectio	n
	of the organization		Employer identificati	on number		
Par		MATE AND ENERGY SOLUTIONS INC	54-1892252			
I ai	Questie	ins negariting compensation			Yes	No
1a		ropriate box(es) if the organization provided any of the ection A, line 1a. Complete Part III to provide any releva		orm		
	First-class	or charter travel 🗌 Housing allo	wance or residence for personal use			
	Travel for c		or business use of personal residence			
			cial club dues or initiation fees			
	Discretiona	ry spending account	vices (such as maid, chauffeur, chef)			
b	If any of the t	poxes on line 1a are checked, did the organization	follow a written policy regarding paym	ent		
		nent or provision of all of the expenses describe				
	explain			· 1b		
2		nization require substantiation prior to reimbursin tees, and officers, including the CEO/Executive Dire				
				· 2		
				-		
3	organization's	, if any, of the following the organization used to esta CEO/Executive Director. Check all that apply. Do not zation to establish compensation of the CEO/Executiv	t check any boxes for methods used by	'a		
	X Compensat	ion committee 🛛 🗌 Written emp	loyment contract			
	-		on survey or study			
	🔀 Form 990 c	f other organizations X Approval by	the board or compensation committee			
4		r, did any person listed on Form 990, Part VII, Section r a related organization:	n A, line 1a, with respect to the filing			
а	Receive a sev	erance payment or change-of-control payment?		. 4a		×
b		or receive payment from a supplemental nonqualified				×
С		or receive payment from an equity-based compensation		. <b>4c</b>		×
	If "Yes" to any	of lines 4a-c, list the persons and provide the applic	able amounts for each item in Part III.			
	Only section	501(c)(3), 501(c)(4), and 501(c)(29) organizations m	ust complete lines 5-9			
5	For persons	isted on Form 990, Part VII, Section A, line 1a, contingent on the revenues of:		any		
а	-	on?				×
b	•			. <b>5</b> b		×
	If "Yes" on line	e 5a or 5b, describe in Part III.				
6		isted on Form 990, Part VII, Section A, line 1a, contingent on the net earnings of:	did the organization pay or accrue	any		
а	The organizati	on?		. 6a		×
b		ganization?		. 6b		×
7		isted on Form 990, Part VII, Section A, line 1a, di described on lines 5 and 6? If "Yes," describe in Part				~
8		unts reported on Form 990, Part VII, paid or accrued		-		×
5		contract exception described in Regulations sec				
						×
-		<b>_</b>				
9		ne 8, did the organization also follow the rebutta				
	negulations Se		<u> </u>	. 9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

#### Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 ar (i) Base compensation	nd/or 1099-MISC and/or (ii) Bonus & incentive compensation	1099-NEC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	<b>(E)</b> Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
ROBERT PERCIASEPE	(i)	224,674.	0.	0.	8,854.	336.	233,864.	0.
1 PRESIDENT - PART-YEAR	(ii)	0.	0.	0.	0.	0.	0.	0.
NATHANIEL KEOHANE	(i)	170,194.	0.	0.	5,136.	11,648.	186,978.	0.
2 PRESIDENT - PART-YEAR	(ii)	0.	0.	0.	0.	0.	0.	0.
KAVEH GUILANPOUR	(i)	181,444.	0.	0.	7,058.	0.	188,502.	0.
3 VICE PRESIDENT FOR INTERNATIONAL STRATEGIES	(ii)	0.	0.	0.	0.	0.	0.	0.
BRADLEY TOWNSEND	(i)	134,550.	0.	0.	5,690.	17,509.	157,749.	0.
4 DIRECTOR OF STRATEGIC INITIATIVES	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN A GERLACH	(i)	142,568.	0.	0.	5,790.	11,832.	160,190.	0.
5 VICE PRESIDENT OF COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
BRIAN KELLY	(i)	152,252.	0.	0.	6,120.	576.	158,948.	0.
6 CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
VERENA RADULOVIC	(i)	142,540.	0.	0.	5,814.	5,732.	154,086.	0.
7 VICE PRESIDENT FOR BUSINESS ENGAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							
BAA		F	EV 07/25/22 PRO				Sch	nedule J (Form 990) 2021

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part
for any additional information.

Schedule J (Form 990) 2021

#### SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047 2021

(1 0111					-				20	)21	
		<ul> <li>Complete if the</li> <li>Attach to Form</li> </ul>	-	ons answered "Yes" o	on Form	990, Part IV, line	s 29 or 30.			to Pub	
	ent of the Treasury Revenue Service			90 for instructions and	d the lat	est information				pection	
	f the organization		gov/Forms			est mormation.	Employer id	entificat			
	Ū.	MATE AND ENER		TONG THO			54-1892				
Part		f Property	GI SOLU.	LIONS INC			54-169	2252			
raii	I Types o	rroperty				(c)					
			<b>(a)</b> Check if applicable	<b>(b)</b> Number of contributi items contribute		Noncash cont amounts repo Form 990, Part V	rted on		<b>(d)</b> othod of de sh contribu		
1	Art-Works of	art									
2	Art-Historical	treasures									
3	Art-Fractiona	l interests									
4	Books and put	olications									
5	Clothing and h	ousehold									
	goods										
6	Cars and other	rvehicles									
7	Boats and plar	nes									
8	Intellectual pro	perty									
9	Securities-Pu	blicly traded	×		1	2	21,865.	SHAR	E PRICI	Ξ	
10	Securities-Clo	osely held stock .									
11	Securities—Pa or trust interes	rtnership, LLC, ts									
12	Securities-Mi	scellaneous									
13	Qualified cons										
	contribution-I										
	structures										
14	Qualified conse	ervation Other									
15		Residential									
16		Commercial									
17		Other									
18											
19		· · · · · · · · · · · · · · · · · · ·									
20	-	dical supplies .									
20 21	-										
22	•	acts									
23		imens									
24	Archeological a										
25	-	ERING SERVICES )	×		1		4,943.	FATR	MARKE	Γ <u>17</u> ΔΤ.Ι	IE.
26		ICE EQUIPMENT )	×		1				MARKE		
27		EQUIPMENT )	×		1	-	15,307.				
28	Other $\blacktriangleright$ (	)			-						
29		rms 8283 received	by the or	ganization during th	e tax ve	ear for contribu	tions for				
				, Part V, Donee Ack				29			
										Yes	No
30a	During the yea	r, did the organizat	ion receive	by contribution any	, proper	rty reported in F	Part I, lines	a 1 thro	ugh		
	28, that it mus	t hold for at least th	nree years	from the date of the	initial c	ontribution, and	d which isr	n't requ	ired		
	to be used for	exempt purposes f	or the entir	e holding period?					. 30	a	×
b	If "Yes," descr	ibe the arrangemen <sup>.</sup>	t in Part II.								
31				otance policy that						1	×
32a				ies or related orgar					-	-	
										a	×
b	lf "Yes," descr										
33	,	ion didn't report an	amount in	column (c) for a type	e of prop	perty for which o	olumn (a) i	s chec	ked,		
For Pap	erwork Reduction	Act Notice, see the Inst	ructions for F	orm 990. BAA	RE	V 07/25/22 PRO		S	chedule M (	(Form 990	0) 2021

Schedule M	Form 990) 2021 Page <b>2</b>
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O	
(Form 990)	

Department of the Treasury Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



54-1892252

Name of the organization

CENTER FOR CLIMATE AND ENERGY SOLUTIONS INC

Pt VI, Line 11b: A COPY OF THE 990 IS REVIEWED BY THE PRESIDENT AND BOARD OF

DIRECTORS AND IS SIGNED BY THE PRESIDENT.

Pt VI, Line 12c: THE ORGANIZATION MONITORS COMPLIANCE BY ASKING THE BOARD AND

ALL OF THE EMPLOYEES TO COMPLETE CONFLICT OF INTEREST FORMS. NO CONFLICTS WERE

REPORTED SO NO ENFORCEMENT WAS NEEDED.

Pt VI, Line 15a: THE ORGANIZATION'S TOP MANAGEMENT OFFICIAL'S COMPENSATION IS DETERMINED BY THE COMPENSATION COMMITTEE OF THE BOARD. THE COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION IS DETERMINED BY THE ORGANIZATION'S

TOP MANAGEMENT OFFICIAL.

Pt VI, Line 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AS WELL AS 3 YEARS OF FINANCIAL STATEMENTS, ANNUAL REPORTS AND TAX RETURNS AVAILABLE ON ITS WEBSITE C2ES.ORG AND BY MAIL UPON REQUEST. THE ORGANIZATION'S

990 IS ALSO AVAILABLE ON VARIOUS EXTERNAL WEBSITES SUCH AS GUIDESTAR.

Pt XI: LINE 8 PRIOR PERIOD ADJUSTMENT - MANAGEMENT CHANGED THE WAY MEMEBERSHIP DUES ARE RECORDED. PREVIOUSLY THEY WERE RECORDED FULLY IN THE FISCAL YEAR RECEIVED. STARTING IN FY22, THEY ARE RECORDED BASED ON THE CALENDAR MEMBERSHIP PERIOD. THIS RESULTED IN AN INCREASE OF NET ASSETS OF \$226,700. ADDITIONALLY, MANAGEMENT DETERMINED SEVERAL GRANTS WERE INCORRECTLY RECORDED AS CONDITIONAL DURING FY21. THEY HAVE BEEN CORRECTLY RECORDED AS DONOR RESTRICTED WHICH INCREASED NET ASSETS BY \$1,637,837.

Schedule O (Form 990) 2021	Page <b>2</b>
Name of the organization	Employer identification number
CENTER FOR CLIMATE AND ENERGY SOLUTIONS INC	54-1892252
Pt XI: LINE 9 OTHER CHANGES IN NET ASSETS OR FUND BALANCES - \$15,33	3 LOSS ON
FOREIGN CURRENCY TRANSACTIONS.	